

**Capital programme 2008/9 to 2012/13
- Version 7.5 (March 2008)**

Ref	Scheme Description	Strategic Objective ref.	Capital Scheme Code	Lead Project Manager	Original approval £000's	Total estimated ORH spend £000's	Previous spend from 2006/7 or earlier £000's	c/f from 2006/7 £000's	Plan as approved by EB/alternative (1st Tranche) £000's	Additional Approvals £000's	2007/8 Project over/underspends £000's	2007/8 slippage £000's	Total required for 1st tranche approved schemes in 2007/8 £000's	2007/8 2nd tranche APPROVED £000's	Capital 2008/9 £000's	Leasing programme 2008/9 L= lease	Capital 2009/10 £000's	Capital 2010/11 £000's	Capital 2011/12 £000's	Capital 2012/13 £000's	Future years £000's	check £000's	Bus. case lead	new schemes to be approved	sub-totals	Issues to Note	
KEY																											
Items still requiring business case approval by ORH																											
Items for BMRC Steering Group approval																											
Items requiring full SOC/OBC/FBC approvals from SHA																											
Schemes funded by Trust Capital																											
Maintenance of existing asset base																											
Medical equipment																											
1	Medical Equipment replacements and new under £500k	10	7312/7313	CW		36,021		21	3,000				3,021		3,000	L 67%	4,500	7,500	9,000	9,000		36,021		3,000		significant risk	
2	Theatre instrumentation (classified as capital expenditure)	4				500							0		100		100	100	100	100		500		100			
3	Installation of JR Interventional. equipment replacement	4	5088	CM	276	406	187	189					219									406					
Horton digital replacement mammography equipment and installation & associated ultrasound rooms work (see below charitable donation)																											
4		4				850							0		850							850	LS	850		linked with ED but could	
5	Churchill PET scanner (presume MES and Variation revenue)	4				0							0									0					
6	2nd MRI at Churchill (funding received 2006/7)	4				1,200							0		1,100		100					1,200					
7	Installation of JR CT replacement	4	5208	CM		140		42	48		50		140									140					
8	JRH CT replacement of equipment	4				500							0		500	L 100%						500					
9	Installation of CH CT replacement	4	4203	RM		33		33				(33)	0		33							33					
10	Installation of JR MRI replacement	4				1,310			310				0		1,310	L= £1m						1,310					
11	Transfer of existing CH interventional room (2009/10)	4				150							0					150				150					
12	Move Churchill MRI into the Cancer Centre (CC draw-down revenue)	4				0							0		0							0					
13	Transfer of existing CH chest room	4				20							0		20							20					
						41,130	187	285	3,358	0	80	(343)	3,380	0	6,913		4,700	7,750	9,100	9,100	0	41,130			3,950		
Estates and Facilities																											
14	JR/Horton Lab accreditation	4	5090	CM	annual	2,200	431	342	458			(408)	392		550		350	477				2,200	AE	550			
15	Accreditation Clinical Immunology labs	4	4090			10			10				10									10					
16	Projects Team	10	7169	DR	annual	5,243			350				350	530	880		906	834	859	884		5,243		880			
17	Set up of new MTC, framework and cost adviser contracts re capital programme	10				50							0		50							50					
18	Estates Strategy work and CH space utilisation	10	7158/7159	NR/MF	80	80	7	73				(73)	0		73							80				73	
19	Infrastructure review /BREEAM environmental study	10	5100	MF	30	80		31	19				50		30							80				30	
20	JRH electrical supply & increase to 12MVA	10	5096/5097	JT	820	1,031	662	303					303		66							1,031					
21	Beds (Inc Trolleys and mattresses and PPM)	6	5565	MF	annual	2,513	63	204	100	54			358		200		453	466	480	493		2,513				200	
22	All sites estates backlog	10	Various	IH	500	4,743	216	284	100				384	179	764		700	1,000	1,000	500		4,743				764	
23	Churchill Mortuary	10	4202	RJ	150	150	1	149					149									150					
24	All sites - Disability Discrimination Act - associated works	7				1,000			50				50		200		450	300				1,000				200	
25	All sites - Car-parking and wayfinding	7	7160	TBA		500			50				50	200	50		50	50	50	50		500				50	
26	All sites - Fire strategy	10	3122/5502	TBA		2,550			150				150	50	100		100	500	1,000	800		2,550				100	
27	All sites statutory standards	6				1,050			250				250		100		200	200	200	200		1,050				100	
28	All sites - environmental programme	7	3120			2,600			150				250		100		500	750	500	500		2,600				100	
29	Deep cleaning equipment etc. (DoH cleaning standards)	6				150			150				0	150								150					
30	JR reconfiguration of levels 2, 5, 6 and 7	7				19,000							0		0		1,000	1,000	2,000	2,000	13,000	19,000	MF				
31	HAI control	6				550							0	50	100		400					550				100	
32	All sites - Risk Management issues/H&S	6				850			100				100		100		250	100	100	100	100	850				100	
33	Replacement & enlargement of JR generator & plate heat exchanger inc. AVIC	10				517			290		170		460		57							517					57
34	JR replacement of windows	10				8,000							0		300		600	1,250	1,500	2,000	2,350	8,000	MP			300	
35	JR logistics project	10				475							0	75	100		300					475				100	
36	CH New substation (ward 7 and OCDEM)	10				400							0		400							400				400	
37	CH generator	10	4206			440							0	300	140							440				400	
38	CH - TSSU tracker & tracability	6				25			30			(5)	25									25					
39	Compliant Decontamination Unit (JR TSSU)	6	5109	IH		4,400	14	286	500			(606)	160		1,150		2,936	140				4,400	MF	1,150			
39A	Project fees returnable to bidders and business case fees	6				170							20		150							170					150
40	Horton TSSU	6				80			50		30		80									80					
41	Horton - demolition of old portakabin	10				12							0		12							12				12	
42	Decontamination of Radiotherapy Workshop at Churchill	10				506							0	6			500					506					
43	Artwork for projects	7				100							0		20		20	20	20	20		100				20	
44	Emergency Dept. railings over balcony	6				50							0		50							50					50
45	New HTMs after cardiac design	10				282											282					282					
46	Small accommodation moves etc.	10				280							0	30	0		50	50	50	50	50	280					
						60,087	1,394	1,672	2,507	54	200	(1,092)	3,341	1,570	5,742		10,048	7,137	7,758	7,597	15,500	60,087			5,536		
Information Technology																											
47	PACS	4	7164	LS/JS	7,125	6,181	5,459	667				(80)	587		85		50					6,181					
48	Care Records Service (CRS) - Connecting for Health	10		JS		3,500							0		900		2,600					3,500					
49	Ongoing programme-renewal & modernisation	10	Various	JS		5,348			585				585		500		730	860	880	886	907	5,348			500	DoH requirement	
50	Systems replacement	10				900							0		100		200	200	200	200		900				100	
51	Lab IT system	4				1,100							0				1,100					1,100					
52	Digitising case notes	10				200							0		0		200					200					
53	XPAS upgrade	10				500							0		400		100					500				400	
54	XPAS compliance	10				150							0		150							150				150	
55	GP requesting (Path modernisation) - see line 165	4				0							0		0		0					0					
56	Data warehouse	10				50							0		0		50					50					
57	Single sign-on pilot	10				45							0		0		45					45					
58	Departmental investment	10	8477	JS		180			180				180									180					
59	JR Computer Room upgrade	10				300																					

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New Schemes																										
Expenditure associated with relocation of the RI																										
62	PFI associated works at the JR	10	Various	RJ	3,765	3,765	2,510	1,145	(800)				345		200		500	210				3,765	✓			
63	Geratology Day Hospital	2	5216/5217	CM	400	555	55	414			86		500									555				
64	GUM (Churchill)	2	4097	RM	1,200	1,300	956	444			(100)		344									1,300				
65	Telephone Call Centre - Carillon First Floor	10	5201	CM	80	109	29	80					80									109				
66	L4 Geratology inpatients (permanent solution)	2	5106	DR		4,300	250		2,400				2,400		1,650							4,300	✓			
						10,029	3,800	2,083	1,600	0	(14)	0	3,669	0	1,850		500	210	0		0	10,029				
Expenditure associated with the Cancer Centre																										
67	Waste Compound	1				140				93			93		47							140				
68	Reuse of Theatres/TSSU (blocks 21&67) including lift refurbishment	1				270				0			0		270							270				
69	Pharmacy					0				0			0		0							0				
70	PACs Web Licences	1				50				0			0		50							50				
71	Equipment Library	1				9				0			0		9							9				
72	PCs Radiology	1				14				0			0		14							14				
73	Fire Panels	1				14				14			14									14				
74	Steriliser	1				50				0			0		50							50				
75	Sterile Services Building Alterations	1				170				170			170									170				
76	Site for temporary CT	1				10				10			10									10				
77	Churchill Cancer Centre - landlord expenditure	1				145				45			45		100							145			100	
78	Cancer Centre Medical Equipment	1				9,593			3,150	1,743		(800)	4,093		4,500	L 33%	1,000					9,593				
79	Theatres equipment now not transferred	1				500							500		500	L 100%						500			500	
	Total					10,965	0	0	3,150	2,075	0	(800)	4,425	0	5,540	0	1,000	0	0	0	0	10,965	✓		600	
Performance Improvement/18 weeks Programmes																										
80	Gynae Direct Admissions	7/10	5203	CM	318	430	286	144					144									430				
81	Transfer Lounge	7/10	5105	CM	120	268		120			148		268									268				
82	Theatres Change Plan including Unipart Project	7/4/10	Various	KC		1,148			530	618		(30)	1,118		30							1,148			30	
83	Neuro ITU opening up of units	7/4/10		KC		167			167				167									167				
84	OMFS/Colorectal change to clinic space	7/10	See Line 9			0			15		(15)		0									0				
85	Horton Endoscopy - Cedar Ward as Day Case	7/10				0			20		(20)		0									0				
86	Horton Endoscopy - second endoscopy room	7/10		RM+MH		426			326	80	20		426									426				
87	Cardiology - open access investigations	1/7/10		BB		54			50		4		54									54				
88	Labs change	4/7/10		AE		40			55		(15)		40									40				
89	Pharmacy IT system upgrade - IDD	4/7/10		JS		75			75				75									75				
90	Neurophysiology Telemetry system	1/7/10		WP		70			70				70									70				
91	2nd MRI (Neuro) at JRH - out of storage	1/4/7/10	5224	GW		1,000						50	50	100	850							1,000	✓			
92	Horton Ultrasound alterations	7/10				14			6		8		14									14				
93	Reconfiguration of oral surgery clinic area	7/10	See Line 9			0			15		(15)		0									0				
94	Churchill Direct Theatre Admissions - 2008/9	4/7/10				2,000							0		10		1,990					2,000	RB		10	
95	Voice recorders	7/10				10							0	10								10				
96	Horton Direct Theatre Admissions	4/7/10				1,000							0		300	L100%	500	500	500	500		1,000	AM		300	
97	Innovation Fund for income generation/improving processes etc.	7/10				2,300							0									2,300				
98	Future years ongoing programme	7/10				300							0					100	100	100		300				
						9,302	286	264	1,329	698	165	(30)	2,426	110	1,190		2,490	1,100	1,100	600	0	9,302			340	
Horton changes likely (Paeds and Maternity only)																										
99	Horton Ambulatory Assessment Ward	2				100							0		100							100	Div C		100	
100	Horton Children's ED	2				450							0		200		250					450	Div C		200	
101	Horton - minor changes to Maternity block as temporary birthing centre	2				100							0		100							100	Div C		100	
102	Horton - 2 beds on F ward for female surgical	2				20							0		20							20	Div C		20	
103	Horton - acute assessment on G ward	2				100							0		100							100	Div C		100	
104	JR Facelift to Level 7 for temporary midwife-led birthing centre	2	5204/5205	CM		224		387	(237)				150		74							224				
105	JR Third delivery suite	2				17							0		17							17				
106	JR Pre-assessment reconfiguration	2				50							0		50							50				
107	JR Relocation of Ultrasound	2				400							0				400					400	HT			
108	JR Midwifery Birthing Unit - purpose-built to allow more obs beds freed up	2/7				4,000		50					50		0		1,000	2,950				4,000	HT			
109	Horton Midwifery Unit	2/7				5,500		50					50				0	2,000	3,450			5,500	Div C			
110	JR Transitional Care Ward	2				200		200	(50)				0		200							200				
						700	11,161	0	687	(287)	0	0	(150)	250	0	861	1,650	4,950	3,450		0	11,161			587	
Corporate New Developments																										
111	Feasibility studies (470)	10	7251	MF	annual	340	21	39	20				59	20	0		60	60	60	60		340				
112	Discretionary allowance Division D	10				250							0		50		50	50	50	50		250			50	
113	Corporate capital planning manager	10				240							0		0		60	60	60	60		240				
114	Expansion of Comms office	10				40							0		0		40					40				
115	Contingency planning - continuation of business activity	10				150							0	50	0		50	50				150				
116	Quiet/care rooms for patients and staff	7				300							30				50	100	120			300	RJ		30	
117	Blood-tracking equipment	6				27							0	27								27				
118	Post-graduate Education Centre Horton	10				400							0		400							400	DR		400	
119	Post-graduate Education Centre Churchill (part of Renal Expansion or other)	10				480							0					480				480	DR/AB			
120	Private patients upgrade	7				50				</																

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					£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	L= lease	£000's	£000's	£000's	£000's	£000's	£000's					
Division A New Developments																											
124	Div A A&E capital for reaching target	2	5200	RP	100	100	90	10					10										100				
125	Change cath labs power supply	1/10	5089	CM	35	28	7	21					21										28				
126	Urology expansion	2	4092	RM	200	200	128	72					72										200				
127	Renal dialysis - home adaptations	3	4766	PR		50			10				10										50		10		
128	Medical short-stay upgrading (6B/C)	2	5092	CM		675	1	674	(374)				300										675				
129	Milton Keynes expansion by 3 stations & upgrade (construction)	3		SC		140			90		50		140										140				
129A	Contribution to purchase of portakabin at MK to allow expansion	3				20							20										20		20		
130	2nd modular cath lab	1	5238			60			50		10		60										60				
131	Horton Renal Satellite Unit (in Cedar Ward)	3				780							0										780	AB			
132	Renal Transplant/Medicine development(net of CF/BMRC £4m)	3	4102	TBA		12,500							0				2,500	9,800	200				12,500	AB/Div A			
133	Stoke Mandeville satellite station (machines by 31/3)	3	5210	JW		370			370				370										370				
134	Discretionary allowance	10				450							0			50	100	100	100	100			450		50		
135	Milton Keynes expansion to 20 stations - feasibility and then development	3				5,000							0							50	4,950		5,000	AB/Div A			
136	Reconfiguration of Renal wards post new build	3				300							0						300				300	AB/Div A			
137	Cardiac Carevue	1				210							0			10	0	200					210	BB		10	
138	Transplant security	3				7							0	7									7				
138A	Intestinal transplant business case	3				35							0										35			35	
139	Installation of new cath labs	1				200							0										200			200	
140	Operations Centre	10				100							0					70					100	GK	30	405 new	
141	Chest Medicine expansion/environment improvements	2				4,050							0			50		100	2,000	1,900			4,050	Div A	50	405 division A	
Division B New Developments																											
142	Digital hearing aids (MHAS)	2	7155	PP	753	941	316	325			300		625										941				should be revenue
143	Diabetic Retinopathy	2	8494	CM	182	202	1	181					201										202				
144	Ward 6F upgrade (485)	2/7	5211	CM	350	280	247	33					33										280				
145	JR ITU - Carevue	4/6	5226/5207	TBA	230	190		230	60		(100)		190										190				
146	JR Endoscopy - compliant washer sterilisers	6	5229	TBA	250	910		250	100		560		910										910				
147	JR/Horton Endoscopy upgrades	6	7170		250	230	54	196			(20)		176										230				
148	All sites - endoscopy compliance re CJD	6				200							0			100		100					200			100	
149	JR ITU isolation rooms	4/6				600							0			0		600					600	KH			
150	JR theatres feasibility study and then redevelopment	4/6/10				6,050							0			50			3,000	3,000			6,050	KH	50		
151	Cancer Centre ITU - Carevue link with JR	1	7999	TBA		40							0	40									40				
152	JR theatres security	10				50							0					50					50				
153	JR endoscopy service expansion works (50% with BMRC)	1				470							0					470					470	ST			
154	SEU washing facilities	2				20							0			20							20			20	
155	Cardiac Theatre equipment	1/4				280							0			280	L 100%						280			280	
156	Critical care beds Horton - sanitary facilities	4/10				50							0			50							50		50	550 new	
157	Discretionary allowance	10				450							0			50		100	100	100	100		450		50	550 division B	
Division C New Developments																											
158	Churchill Genetics Laboratory equipment	5	4086	AS	240	324	26	214			84		298										324				
159	Neonatal expansion (SCBU)	2	5084	CM	800	720	665	55					55										720				
160	Further Neonatal expansion	2				5,000							0	20			2,480	2,500					5,000	LB			
161	PICU HDU (490)	2/4	5017	CM	285	505	1	287		200	17	(150)	354			150							505				
162	Molecular & Cyto Genetics add accom. (offices ward 7)	5	4204	RM	100	100		100					100										100				
163	Pharmacy fridges	4	5239	HT		13			13				13										13				
164	CH pharmacy - expansion	1/4				300							0			50		250					300	HT		50	
165	Pathology/Oncology modernisation e-prescribing - funding in 2006/7	1/4/10		JS		279			279				279										279				
166	Lab Genetics - upgrade - ward 7 & labs.	5				700			700			(600)	100			600							700	AE		600	
167	Molecular Haematology	4				50							0			50							50			50	
168	Cytology upgrade for Liquid-based Cytology	4		AE		77			45		32		77										77				
169	Horton GUM relocation to Horton Hospital	2			5	?							0										?				
170	NOC Paeds service	2/7				447				447			447										447				
171	Carevue in PICU	4				180			150		30		180										180				
172	Nuclear Medicine reconfiguration (2008/9)	4				1,000							0			0		450	550				1,000	LS			
173	Discretionary allowance	10				450							0			50		100	100	100	100		450			870 new	
174	PICU Paeds Cardiac expansion	1/4				120							0			120							120	BB	120	1,020 division C	
Other capital requirements						49,485	1,557	2,687	1,513	647	983	(750)	5,080	164	2,570		8,884	14,460	6,250	5,570	4,950	49,485					
175	Unitary payment capitalisation	1	5202	SL		12,017	364						0	1,300	1,950		2,009	2,069	2,131	2,195			12,017				
176	Contingency	10	7028	TBA		300			50				50		50		50	50	50	50			300		50		
177	Linacc retention - project completed in 2005/6	1				117					117		117										117				
178	Horton CT retention	4				15							15										15				
179	Misc. retentions etc. on small schemes and prior years/leasing not possible	10				477		18	30		270		318			30	31	32	33	34			477				
Total						12,926	364	18	80	0	402	0	500	1,300	2,030		2,089	2,151	2,214	2,279	0	12,926					
Sub Total						225,274	13,047	8,363	14,250	3,474	1,736	(3,165)	24,658	3,144	28,831		36,536	39,518	31,452	26,732	21,357	225,274					

Capital programme 2008/9 to 2012/13

- Version 7.5 (March 2008)

Ref	Scheme Description	Strategic Objective ref.	Capital Scheme Code	Lead Project Manager	Original approval	Total estimated ORH spend	Previous spend from 2006/7 or earlier	c/f from 2006/7	Plan as approved by EB/alternative (1st Tranche)	Additional Approvals	2007/8 Project over/unders pend	2007/8 slippage	Total required for 1st tranche approved schemes in 2007/8	2007/8 2nd tranche APPROVED	Capital 2008/9	Leasing programme 2008/9	Capital 2009/10	Capital 2010/11	Capital 2011/12	Capital 2012/13	Future years	check	Bus. case lead	new schemes to be approved	sub-totals	Issues to Note	
					£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	L= lease	£000's	£000's	£000's	£000's	£000's	£000's					
187	Immunology/Microbiology - Level 7	8				1,200			1,200			(1,150)	50		400		750										
188	Diabetes	8				90			90				90														
189	BIT & hub Level 5	8				0			480	(480)			0		0												
190	Bio manufacturing	8				0			90	(90)			0														
191	Equipment	8				2,347			2,082	265		(869)	1,478		869												
192	Capital over committed 2007/8	8				(126)							0		(126)												
193	Changes to day hospital (part funded by Dendron) - net	8				11					11		11														
	Sub Total					6,272	0	0	6,272	615	11	(4,049)	2,849	0	1,573		1,850	0	0	0	0	0					
	2008/9 bid																										
194	Capital over committed 2007/8	8				126							0		126												
195	Endoscopy	8				375							0		375												
196	Regenerative Medicine	8				5,800							0				500	1,500	3,800								
197	Genetics - future expansion to linen room	8				720							0				720										
198	Equipment	8				800							0		800												
199	Cardiac - increased cost	8				200							0				200										
200	Neurosciences	8				?							0		?												
201	Diabetes OCDEM undercroft contribution	8				150							0		150												
202	Cancer Centre ?	8				?							0		?												
	Total					8,045	0	0	0	0	0	0	0	0	1,325		1,420	1,500	3,800	0	0	0					
	Other schemes funded or part funded by external organisations																										
203	Energy bid	9				6,200							0		6,200												
204	Education Centre retention and works	10				97					97		97														
205	P21 Cardiac Expansion	1/7	5102	MF	29,100	29,100	2,754		10,660				10,660		13,186		2,500										
206	New Main Entrance/Retail	7/10		RJ		10							0	10													
207	Acute Vascular Imaging (University)	8	5228/5107	MF		4,400			2,600				2,600		1,800												
208	Paeds EEG upgrade of JRH accommodation (in abeyance)	1/2		CM		200			0		100		100		100												
209	Brody Cancer Centre (part Charitable funding)	1				380							0				280	100									
210	Cardiac Private Patients	1/7				0				107			107		(52)		(55)										
211	Private Patients Accommodation L2	7	5227			(33)					(33)		(33)														
	Sub Total - funded externally					54,671	2,754	0	19,532	722	175	(4,049)	16,380	10	24,132		5,995	1,600	3,800	0	0	0					
	Total Capital					279,945	15,801	8,363	33,782	4,196	1,911	(7,214)	41,038	3,154	52,963		42,531	41,118	35,252	26,732	21,357	279,945					
	Total capital required in each year													44,192	52,963		42,531	41,118	35,252	26,732							
	Capital Resource Limit													37,801	33,132		39,519	39,357	39,357	39,357							
	Adjustment to CRL between 2007/8 and 2008/9													(500)	500												
	Additional resources																										
									Leasing						1,800	3,500											
									Medical equipment							1,850											
									Cancer Centre Equipment (additional)																		
									Cancer Centre equipment (original)				889														
									CH car parking barriers				200														
									Innovation Fund						300												
									Cardiac anaesthetic monitors etc.						227	5,877											
									Recharge to University & SIFT				350		400												
									CCRF recharge to Univ. re Cardiac				600		600		300										
									AVIC recharge				2,600		1,800												
									AVIC share of generator & plate heat exchanger				100		15												
									Paeds EEG						200												
									Energy bid						6,200												
									Brodey Centre								280										
									Horton Post-grad (revenue c/f)						400												
									BMRC						1,325		1,420	1,500	3,800	0							
									Horton mammography equipment						200	10,940											
	Total Resources available												43,840		50,649		41,719	41,057	43,357	39,557							
	Schemes not yet identified/Shortfall (likely slippage)												(352)		(-2,314)		(-812)	(-61)	8,105	12,825						Total unallocated = £k	