

Board of Directors meeting: Thursday 21 May 2009

BD2009.49

Subject	Report from the Finance and Performance Committee			
Purpose of paper	To provide the Board with an overview of the Board of Directors' Finance and Performance Committee meeting of Friday 3 April 2009			
Board Lead	Chairman			
Background papers (if any)	-			
Action/decision required	To note the discussion, and any actions that the Committee approved.			
Key purpose	Strategy	<u>Assurance</u>	Policy	Performance
Strategic Goals	SG1: To be Hospitals of Choice SG3: To achieve financial sustainability and long-term growth SG4: To be an excellent employer			
Strategic Objectives	SO6: To provide demonstrably excellent clinical outcomes and indicators of patient safety SO7: To improve the overall patient experience by offering excellent customer care SO9: To maximise the Trust's contribution to the health and wellbeing of the local community SO10: To become a strategic, high performing and agile organisation supported by efficient and patient focused clinical processes, modern systems and business processes			
Links to: Board Assurance Framework/ Trust Key Risks/Annual Health Check element(s)	-			
Also considered by	-			
Resource and financial impact	As covered by Committee discussion.			
Consideration of legal/equality/diversity/engagement issues	As covered by Committee discussion.			

Acronyms and abbreviations used	-
Author	This report is based on minutes of the meeting prepared by the Board Secretary, and approved by the Committee at its subsequent meeting on Friday 8 May 2009.

Matters arising from previous meetings

Schedule of meetings

Draft revisions had been prepared for the programme of meetings for the Board and its Committees.

Academic Health Science Centre

Some immediate practical steps were proposed, including consideration of the debriefing paper prepared for the University of Oxford and of the national guidance Health Innovation and Education Clusters letter when received.

Performance: financial

The Trust's financial position had not changed since the report to the meeting of the Board of Directors on Thursday, 26 March 2009.

Performance: operational

Subject to validation, and addition of Minor Injuries data, compliance with the Accident and Emergency waiting times standard appeared to have been achieved. Targets relating to cancelled surgery, to eighteen-weeks waiting times from inpatient waiting lists, to cancer and to ethnicity coding had also been met.

Performance: infection prevention and control

The Trust was expected to remain within the number of permitted cases of MRSA by the year-end. Subject to validation, the Trust had screened 5,096 for MRSA. The incidence of Methicillin-sensitive staphylococcus aureus (MSSA) would be included in future reports, rather than that of MRSA alone. The incidence of *clostridium difficile* had been low for the month, and that overall the Trust remained well within the number of permitted cases. However, monthly variations remained inevitable.

Assurance and Service Quality

By Tuesday 14 April 2009, the Trust had to rank itself against the issues raised by the Healthcare Commission (HCC) reports on Mid Staffordshire NHS Foundation Trust and Birmingham Children's Hospital NHS Trust, using a template prepared by South Central Strategic Health Authority (SHA). Directors should comment on the draft by Tuesday 7 April 2009. There had been genuine development. The steps taken towards obtaining authorisation as a Foundation Trust had strengthened governance. Each directorate had risk-assessed its own cost improvement programme. The programme of Executive 'walkabouts' exposed Directors to local issues.

Serious untoward incidents reports should be used to identify and tackle problem patterns, to complement those things that the Trust already did well; and be forwarded as appropriate to the Ethics Committee for consideration.

The Trust's existing whistle-blowing policy would be reviewed to ensure that staff could report concerns anonymously; and that all concerns were investigated and reported on to the originator and to a relevant committee.

Professor David Mant

Professor Mant talked to the Board about ways of enhancing the interface of the Trust with primary care, focusing on demand management; the Oxford application to become an Academic Health Science Centre; and the development of the Horton Hospital.

Public Car Parking Charges

Full discussion was deferred to a later meeting.

The Horton Hospital

A stakeholders' workshop would take place on Monday, 20 April 2009. A meeting with Horton Hospital clinicians would take place beforehand.

The Chairman had emphasised the Trust's commitment to the Horton Hospital to Mr Andrew Lansley CBE MP, Shadow Secretary of State for Health, during his recent visit there.

Board Development

Directors would be canvassed for convenient dates for a Board 'away day' on strategy, as the basis for Board development.